

To the Members of the Golf & The View Committee

A meeting of the Golf & The View Committee will be held at The View, Southdown Road, Seaford, BN25 4JS on Tuesday 6th November 2018 at 7.00pm which you are summoned to attend.

James Corrigan Town Clerk 29th October 2018

Agenda

1. Apologies for Absence

2. Disclosure of Interests

To deal with any disclosure by Members of any discloseable pecuniary interests and interests other than pecuniary interests, as defined under the Seaford Town Council Code of Conduct and the Localism Act 2011, in relation to matters on the agenda.

3. Public Participation

To deal with any questions, or brief representations, from members of the public in accordance with Standing Order 3 and Seaford Town Council Policy.

4. Head Greenkeeper's Report

To consider report 124/18 presenting an update on golf course maintenance (pages 2 to 4).

5. Golf Professional's Report

To consider exempt report 125/18 providing an update on golf course related matters (exempt pages 5 to 10).

6. General Manager's Report

To consider exempt report 126/18 providing an update on the performance of The View at Seaford Head (exempt pages 11 to 16).

7. Golf & The View Draft 2019/20 Budget Report

To consider report 127/18 presenting the draft 2019/20 budget for the Golf & The View Committee for consideration and recommendation for Council adoption (pages 17 to 23).

Please note that as the reports at items 5 & 6 are commercially sensitive, they have not been published as a public document. It is intended to hold the discussion in public however. If details of the commercially sensitives areas are to be discussed the Committee can resolve to hold that part of the meeting under an exclusion of the press & public.

For further information about items appearing on this Agenda please contact:

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Circulation: Committee members (as below) and all registered email recipients of agendas.

Committee: Councillor S Adeniji (Chair), M Brown (Vice-Chair), D Burchett, L Freeman, N Freeman,

R Hayder, O Honeyman, A Latham, P Lower and B Webb.

For information: All other Councillors not on P = 1 ttee.





Report 124/18

Agenda Item No:

4

Committee:

Golf & The View

Date:

6th November 2018

Title:

Head Greenkeeper Report

By:

Simon Lambert, Head Greenkeeper

Purpose of Report:

To inform of Golf Course maintenance.

Recommendations

You are recommended:

1. To note contents of this report.

1. Information

The course has recovered well from the dry summer. Most areas have shown good growth with definition coming back. A few pockets still need a little more time and water to recover fully but I am confident this will happen before the winter. We have turfed a number of small areas around greens and approaches and will continue to do this on some bunker edges and high points as required.

The little and often approach to the maintenance we have chosen to adopt on the greens continues to show good results. We performed the most aggressive level of scarifying we do in early September to remove thatch build up. This was followed by a spiking, organic feed and sand dressing to help recover and re-level and firm the greens surfaces. Recovery was quick as we had the ideal conditions for growth.

The un-mown shapes on Southdown corner were cut and bailed. This is to help remove nutrients and promote the thinning of the grasses and encourage wildflowers to grow. This will be a yearly process moving forward. Moving into November we will begin the planning of 20 disease resistant elms with the tree wardens to help define the areas.

The clubhouse planted areas were cut and shaped. Further maintenance will take place once growth has stopped to prepare them for the winter and fill in any weak areas. Moving forward into next year we are hoping to find a few willing members to help maintain these areas. We will approach trusted members and offer a discount on their membership for an agreed amount of maintenance. This should free up the greenkeeping staff to concentrate on the course.

Irrigation

The system has had very little use over the last few months. It has only been needed a few times to water in products or address a few dry spots. Over the coming weeks our irrigation contractor will visit to drain down and set the system to winter mode to ensure all valves and decoders continue to operate while preventing freezing.

The irrigation tank continues to show signs of age. A couple of small pin prick leaks have been identified on the outer shell. The system is due to be shut and drained down for the winter in $\frac{1}{2}$.

the coming weeks by our regular contractor. I will be asking for a report and advise on the best course of action to repair or deal with these leaks if possible. Moving forward the replacement of this should be considered. This maybe under taken during the installation of a borehole but should this not be a viable options the tank will still need to be replaced as a priority.

With the level of mains water used this year I feel that it shows that a greater saving maybe able to be made with the use of a borehole. This will require a larger sized tank to store enough water but should we have more summers like this then it would prove to become more viable in the savings made from mains water use.

The clubhouse roof irrigation provided what it needed to enable the roof to develop and grow well. The supply of the water is still in need of addressing to repair small leaks and replace the meter so we have a means of monitoring the water usage.

Staff

All the greenkeepers have continued to work well and perform above the high standards we set for ourselves.

Unfortunately for us Adam Peck-Deputy Head has left to become a head greenkeeper at Holtye golf club, we wish him well and good luck for the future. This is a position he has been working towards and with the training we were able to give him he achieved his goal.

The position was advertised, we had a good response. At the time of writing this report we have selected 6 candidates to interview and we should have made a decision and appointed a replacement by the time of the meeting.

Machinery

As we move into autumn the work loads on the machinery is slowing down, this has enabled us to perform some regular maintenance. As it slows further we will begin the servicing and general repairs as required. The three pieces of machinery replaced last year have performed well and only require routine maintenance as expected.

The first phase of replacement that was undertaken has allowed us to work more efficiently already and the operations of the more modern machinery has improved the quality of the surfaces such as the fairways. The top dressing to the greens also causes less disruption as the new equipment makes a much more even spread.

We have tried a number of different pieces of machinery to find the most appropriate for the job. This includes the updated versions of what we have, also some other brands. From this I have secured purchase prices. These figures were used to gain an indicative lease quote to help form the budget.

The condition of our modern machinery is an investment that enables our relativity small greenkeeping team to work efficiently and effectively to produce a quality and competitive product. This must be kept up to date and in good condition to ensure it is safe, efficient and trustworthy.

2. Financial Appraisal

The costs of the borehole and integration to our current irrigation system along with the replacement of our storage tank are currently being explored. Potential funding is being investigated.

The cost of works to the water supply for the roof irrigation needs to be investigated.

Year two of the machinery replacement program has been investigated. The best purchase costs have been sourced. Indicative lease costs have been used to update the budget and from experience once we go out for tender for leasing the quotes should reduce slightly.

3. Contact Officer

The Contact Officer for this report is Simon Lambert, Head Greenkeeper.

Head Greenkeeper

Town Clerk



Report 127/18

Agenda Item No:

7

Committee:

Golf Course and The View

Date:

6th November 2018

Title:

Golf & The View Draft 2019-20 Budget Report

By:

Lucy Clark, Finance Manager

Purpose of Report:

To present the draft projected outturn for the current

financial year and the draft Committee Budget for the year

2019-20 to 2023-24.

Recommendations

You are recommended:

To note the projected outturn for 2018-19;

2. To recommend a draft 2019-20 budget to Full Council for adoption on the 24th January 2019.

1. Information

- Attached at Appendix A is the projected outturn for this Committee for the current financial year and the draft budget for the 2019-20 through to the 2023-24 financial year, based on discussions with the Golf Professional and The View General Manager respectively.
- 1.2 The budget for years beyond the 2019-20 year will not be binding on the Council and are indicative only but will assist with future planning.

1.3 Cost Centre 101 - Golf Course Projections:

	18/19 Budget	Projected	Difference	%	
Expenditure	£332,268	£337,741	£5,473	1.65%	
Income	£354,560	£345,927	£8,633	2.43%	
Net Expenditure over Income	(£22,292)	(£8,186)	£14,106		

1.3.1 Golf Course Projected Outturn Expenditure

The expenditure budget for 2018/19 is £332,268. Looking at what has been spent to the end of September and with a more knowledgeable idea of spends required for the next six months, the projected expenditure has increased by 1.65% compared to budget by an additional spend of £5,743. This is primarily explained by the increase of electricity costs following the renewal in July which are expected to be £1K more than budget along with increased Barclay card costs and new bank charges, following our account change in June and which is expected to be almost £2K more than budget. Buggy lease costs are predicted to increase by £1K compared with the budget however the income for the buggy hire also increases by £1K following the



increased hire charge giving a zero effect. Unbudgeted expenditure consisted of recruitment costs for the new Deputy Head Green Keeper, security costs for the Greenkeeper's building alarm and filming commission paid; however, the filming costs are covered by the unbudgeted filming income.

Although it is projected to spend the budgeted figure in account code 4061 (Grounds Maintenance Non-Contract), given that it is not projected to achieve the budgeted net surplus for the Golf Course, it is anticipated that possible savings can be made within this code to help bridge the gap. Likewise, with account code 4070 (Vehicle and Equipment Maintenance). With the new lease equipment expected to be in place in the new year, the repair and maintenance costs should decrease and therefore it may be a consideration to lower this budget going forward.

1.3.2 Golf Course Projected Outturn Income

The income budget for 2018/19 is £354,560. With a more knowledgeable idea of the likely income to be received by the year end, the projected income is 2.43% lower at £345,927. The combined income for Season Tickets, Midweek Green Fees, Weekend Green Fees and Specials are expected to be £13,362 less than budgeted. However, with the projected unbudgeted income consisting of filming, memorial benches, admin (income other) and buggy hire, this will lessen the impact of a reduction in fee income.

1.3.3 Golf Course Projected Net Expenditure over Income

The budgeted net figure shows a surplus of £22,292 however, following the projections and as explained above, this has been reduced to a projected surplus figure of £8,186.

1.4 Cost Centre 102 – Club House Construction Projections

The projected year end figure is an accurate expenditure figure of £26,520 which relates to the required irrigation costs along with the final retention payment in relation to the building of the new golf club. This expenditure was not budgeted and will need to be met from the general reserve.

1.5 Cost Centre 103 – The View Projections:

	18/19 Budget	Projected	Difference	%		
Expenditure	£584,157	£615,829	£31,672	5.42%		
Income	£539,500	£543,328	£3,828	0.71%		
Net Expenditure over Income	£44,657	£72,501	£40,746			

1.5.1 The View Projected Outturn Expenditure

The expenditure budget for 2018/19 is £584,157. Looking at what has been spent to the end of September and with a more knowledgeable idea of spends required for the next six months, the projected expenditure has increased by 5.42% compared to budget at an additional spend of £31,672.

The salary, NI and pension costs show an increase of 13.78% compared to budget with an increase of 50% on the contract staff costs compared to budget. This is due to various factors including the additional administration assistance currently in place; the 2% April increase not originally budgeted for and the lone working policy coming into effect earlier this year. As with the Golf Course budget, there has been a significant increase in electricity costs following the contract renewal in July, which are expected to be £3.5K more than budget. The level of costs will be held as a three-year agreement has been put in place with the energy supplier.

New bank charges following our account change in June are expected to be almost £1.5K more than budget. The Events expenditure budget is projected to overspend following payments to the Splash Point Jazz, the Christmas DJ and the one-off costs of the marquees purchased earlier this year. A more realistic budget is set for 2019/20. Following inspections by the Facilities Manager, the Building Maintenance budget has overspent significantly due to essential maintenance such as air conditioning and gas servicing as examples. The Catering & Utensils projections are higher, but on discussions with the General Manager, invoices have been incorrectly coded, and a majority should have been included within the Food Expenditure budget which going forward from October will now be coded correctly.

1.5.2 The View Projected Outturn - Income

The income budget for 2018/19 is £539,500. As with the above and now with a more knowledgeable idea of the likely income to be received by the year end, the projected income is 0.71% higher at £543,328 which is largely due to the increase in Food Sales, Function Food Sales and Function Drink Sales.

1.5.3 The View Projected Net Expenditure over Income

The budgeted net figure shows an expenditure figure of £44,657 however following the projections this has been increased by £27,844 to project an expenditure figure of £72,501.

1.6 The Golf Course and The View Overall Projections for 2018/19

	18/19 Budget	Projected	Difference	%
Expenditure	£916,425	£980,090	£63,665	6.50%
Income	£894,060	£889,255	(£4,805)	0.54%
Net Expenditure over Income	£22,365	£90,835	£68,470	

The budget set for 2018/19 gave a net expenditure figure of £22,365. Having accurate figures for the first 6 months, we are now in a better position to project the year end spend and as explained above, we have projected an overall expenditure figure of £90,835. Whilst this is more than budgeted, this is still a 19.3% improvement on the actual expenditure figure for last year (2017/18) which was finalised at £112,562.

1.7 101 – The Golf Course Budget for 2019/20:

	2018/19 Budget	2019/20 Budget	Difference	%
Expenditure	£332,268	£366,367	(£34,099)	10.26%
Income	£354,560	£365,599	(£11,039)	3.11%
Net Expenditure over Income	(£22,292)	£768	£23,060	

1.7.1 Golf Course Expenditure Budget

In general, budgets have been increased by 3%. Where there is now more accurate information, the budgets have been increased accordingly which brings the total overall increase to 10.26%. The salary, NI and pension figures are based on known

increases to the SCP scales along with other known national rises giving a fairly accurate increase 4.43%. The electricity rates have increased significantly since our last contract three years ago meaning our costs have risen by 35% since 2015. Bank charges have also increased largely due to the necessary change in our bank account along with increased costs of the Barclay card fees. The annual rental to The View has been kept at £50K however this is in question whether this is a fair proportion of the building costs as mentioned in the Golf Professionals report and Officers are currently looking at this in more detail after which a more accurate budget will be apportioned.

1.7.2 Golf Course Income Budget

The season ticket income has been based on current members with a 5% increase. The mid week & weekend green fees along with the specials budgeted income has been based on the amount received to the end of Sep 18 plus the previous year's Sep 17 to Mar 18 actual income plus 7% price increase. The buggy hire has been increased due to the newer buggies now in operation with an expected increase in usage along with an increase hire price.

1.7.3 Golf Course Net Expenditure over Income

The net expenditure for the year is budgeted at £768 for 2019/20.

1.8 103 – The View Budget for 2019/20:

	2018/19 Budget	2019/20 Budget	Difference	%		
Expenditure	£584,157	£639,639	£55,482	9.50%		
Income	£539,500	£563,949	£24,449	2.68%		
Net Expenditure over Income	£44,657	£75,690	£31,033			

1.8.1 The View Expenditure Budget

In general, budgets have been increased by 3%. Where there is now more accurate information, the budgets have been increased accordingly which brings the total overall increase to 9.50%. The salary, NI and pension figures are based on known increases to the SCP scales along with other known national rises and including the cost of an apprentice chef and additional admin support this gives a fairly accurate increase 17%. Staff Welfare budget has risen due to the inclusion of reclaimable eye-tests and the rise in perk box users. As with the Golf Course, the electricity budget has been increased significantly to reflect the national increase since 2015. Again, Bank charges have also increased largely due to the necessary change in our bank account along with increased costs of the Barclay card fees. An additional budget code for Term Maintenance has been added so as to keep up with essential maintenance works such as PAT Testing, Gas Servicing etc.

1.8.2 Income Budget

Income food sales have reduced and are based more on this year's projections. The function food sales have shown the biggest increase this year and this is reflected in next year's budget.

1.8.3 Net Expenditure over Income

The budgeted net expenditure for 2019/20 is £75,690 for 2019/20. This is slightly above the £72,501 projected net expenditure for 2018/19. It is also a 24% improvement on the £112,844 actual expenditure figure for 2017/18.

1.9 The Golf Course and The View Overall Budget for 2018/19

	18/19 Budget	19/20 Budget	Difference	%
Expenditure	£916,425	£1,006,005	£89,580	8.68%
Income	£894,060	£929,548	£35,488	2.85%
Net Expenditure over Income	£22,365	£76,458	£54,092	

The overall budget for the Golf Course and The View set for 2019/20 gives a net Expenditure over Income figure of £76,458 which is £54,093 more than in 2018/19. It should be noted that there is no budget for the Cost Centre 102 Golf Construction as this is now complete.

2. Financial Appraisal

The draft budget for 2019-20 for this Committee as attached at Appendix A has been fully evaluated considering the current projections for this financial year and planned spend for next financial year.

3. Contact Officer

The Contact Officer for this report is Lucy Clark, Finance Manager.

Finance Manager

Town Clerk

Appendix A Getter View

		2017-18 Actual	2018-19 Actual to	2918/19 Projected	2018/19 Final	2019-20 Budget	2020-21 Budget	2021-22 Budget		2023-24 Budget	Notes 2019/20 Budget Notes
		Vector	30/09/2018	Outturn	Budget	Duagei	Dunger	Duage	Dutiget	Deoger	2017/20 2018/01/10/10
	Golf Course										
Account Code	Cost Centre 101										
4000	Salaries & Wages	82,279	44,417	88,234	87,871	91,123	93,857	96,672	99,573	102,560	
4001	Employers NI	6,850 9,561	3,804 5,128	7,526 10,160	7,620 9,553	7,925 10,649	8,163 10,969	8,408 11,298	8,660 11,637	8,920 11,986	
4002 4004	Employers Superannuation Stoff Welfare Costs	336	168	412	9,555 346	10 049	438	451	464	478	
4009	Recruitment Costs	0	0	605	0	Ø	0	D.	0	0	
4010	Staff Training	1,199	1,179	1,500	1,500	1,545	1,591	1,639	1,688	1,739	
4011	Staff Protective Clothing	962	575 307	1,000	1,000	1,030	1,061	1,093 344	1,126 354	1,159 365	
4015 4041	Office Refreshments Golf Professional Retainer	306 42,326	21,375	307 42,750	315 42,749	44.037	334 45,352	46,712	48,114	49,557	
4045	Golf Course Player Costs	468	0	0	0	2,500	0	2,500	0	2,500	
4046	Golf Club Momborship Pees	15,318	15,208	15,400	16,000	16,180	16,974	17,484	18,008	18,548	
4051	Rates	19,394	11,975	19,961	19,976	20,560	21,177	21,812	22,466 5,464	23,140 5,628	
4052	Water & Sowerage Electricity	3,674 2,680	2,043 1,587	5,970 3,971	4,500 2,850	5,000 4,000	5,150 4,120	5,305 4,244	4,371	4,502	
4055 4056	Gas	483	173	410	650		515	530	546	563	
4060	Refuse	375	125	250	400		268	276	284	293	
4100	Telecommunications	295	159	257	. 235		345		366 164	377 169	
4105	Postage	145 264	45 124	150 450	100 450	150 164	155 478	492	507	522	
4106 4110	Stationery Advertising & Publicity	4,103	1,538	3,300	4,000	4,120	4,244	4,371	4,502	4,637	
4112	Subscriptions	396	0	432	500	500	515	530	546	563	
4113	Software Support	1,00 t	954	1,100	1,030	1,200	1,236		1,311	1,351	
4114	Licence Fee	75 5,303	75 7,083	75 7,083	75 7,200	75 7,416	75 7,638		75 8,104	75 8,347	
4115 4116	Insurance Website	3,303	0	. 60	60	62	7,036		68	70	
4154	Land Registry	3	0	3	0	1 / 6	0		0	0	
4155	Professional Fees	150	. 0	0	0	O	0		0	0	
4156	Bank Charges	2,271 42	1,779 0	4,218 0	2,000	4,345	4,475 0		4,748 0	4,890 0	
4250 4251	Public Seating Dog Bin Emptying	1,071	536	1,072	1,100	1 104	1,132		1,189		
4261	Grounds Maintenance Non Contract	27,521	20,362	29,950	29,950		31,774		34,691	35,732	3% increase over years to allow for extra works
4270	Vehicle & Equipment Maintenance	20,103	10,489	16,500	16,500	76,500	16,500		16,500	16,500	possible saving if machinary replacement continue
4271	Vehicle & Equipment Lease	a	16,897	16,897	17,212		48,478		55,989 500	59,142 500	4 years budget up by £1857 due to increased much
4272 4275	Equipment Purchase Building Maintenance	0 4,502	750	750 1,000	500 750		500 750		750	750	
4279	Fire & Security	4,502	330	330	0		361		382	394	Budget for alarm serivce
4308	Rent of shop, locker and changing rooms	50,000	25,000	50,000	50,000		50,000		50;000	50,000	Feel £40k would be a fairer reflection of the propo
4309	Buggy lease & Maintenance	6,133	3,507	6,358	5,276		7,045		7,045	7,256	•
4501 4900	Filming Expenses	0 144	200 0	200 0	0	N . 10 . 10 . 10 . 10 . 10 . 10 . 10 . 1	0		0	0	•
4900	Suspense A/e	144	U	v			,				
	Golf Course Expenditure	309,793	197,892	337,741	332,268	366,367	385,731	480,455	410,192	424,430	
*****	Golf Course Season Ticket	144,428	146,282	147,000	150,000	154,500	159,135	163,909	168,826	173,891	2019 based on same amount of members in each co
1000 1001	Golf Course Green Fees Mid week	64,316		68,650	71,500	73 73 6				82,675	PO Based on last year Oct-Mar - 2019 Based on 2
1002	Golf Course Green Fees w/end h/holiday	49,327	36,140	50,188	56,000		55,312	56,971		60,441	PO Based on last year Oct-Mar - 2019 Based on 2
1003	Golf Course Specials	50,787		50,060	52,000	53,564	55,171			60,287	PO Based on last year Oct-Mar - 2019 Based on 2
1004	Golf Course Lockers	1,476 79		1,496 0	1,500 60		1,591			1,739	Based on last year Oct-Mar
1005 1007	Golf Course Credit Card Charge Golf Course Air Traffic Control	7,500		7,500	7,500		7,500				
1011	Income Filming	165	1,700	1,700	0	0		1 0	. 0	0	•
1050	Income Rent	· 85		0	Ç	40.	-5			0	
1054	Income Other	833 1,108		833 1,500	0	\$1.861 "HE					
1055 1100	Income Memorial Bench Income Advertising	200		0,500	ì	2,500			-	2,500	
1311	Buggy Hire	14,771	12,983	17,000	16,000			19,096	19,669	20,259	Based on last year +20% for increased charge
		335,075	290,976	345,927	354,560	365,599	373,741	387,204	395,995	410,125	
	Golf Course Income	335,075	230,376	343,927		BOSTA	j	367,204	373,773	710,123	
	Net Course Expenditure over Income	-25,282	-93,084	8,186	-22,291	20764	11,990	13,252	14,197	14,305	
	Clat Day Cartainles					MA W	alle A				
A common Marine	Club House Constrution Cost Centre 102					Mark S	1				
4450	Written Off Costs	25,000			(A BOOK	j (
4275	Building Maintenance		26,520			1					·
	Golf Course Expenditure	25,000	26,520	26,520		1	8 · (
	No Income	(. 0	0	r		n N) (0	
	Golf Course Income					3 B. A.) (
						BARTINGS.	ģ.				
	Net Construction Expenditure over Income	25,000	26,520	26,520		Village of the Second	<u>}</u>	0 (0	
						Linkson	នា				

			2017-18 Actual	2018-19 Actual to 30/09/2018	2018/19 Projected Outturn	2018/19 Pinni Budget	2019-70 Budgei	2820-21 : Budget j	1021-22 Budgot		2023-24 Budget	Notes 2019/20 Budget Notes
	Account Number	The View Cost Centre 103					i de la companya de l					
4000	4000	Salaries & Wages	199,572	116,233	217,287	200,450	235,250	242,308	249,577	257,064	264,776	
4001	4001	Employers NI	12,800	7,457	14,607	12,444	16,095	16,578	17,075	17,587	18,115	
4002	4002	Employers Superannuation	13,756	6,830 6.091	13,690	14,280	15,364 10,300	15,825 10,609	16,300 10,927	16,789 11,255	17,292 11,593	
4003	4003	Sub-contracted Staff Staff Welfare Custs	· 15,545 238	140	15,000 266	10,000 519		1,491	1,536	1,582	1,630	
4004 4009	4004 4009	Recruitment Costs	75	0	0	0		. ,,,,	0	0	0	-
4010	4010	Staff Training	549	27	1,450	1,000	1,000	1,030	1,061	1,093	1,126	
4012	4012	Staff Expenses	305	0	150	500		159	164	169	174	
4016	4016	Staff Uniform	236	47	200	500		212 530	- 219 546	225 563	232 580	
4017	4017	Time Sheet & Rota Software	188	198 3,848	500 6,415	700 6,419		6,806	7,010	7.220	7,437	
4051 4052	4051 4052	Rates Water & Sewerage	6,232 3,895	1,082	3,600	3,625	3,708	3,819	3,934	4,052	4,173	
4052	4055	Electricity	11,425	6,764	16,500	13,000		17,505	18,030	18,571	19,128	
4056	4056	Gas	5,679	1,986	4,710	7,000		4,997	5,147	5,301	5,460	
4060	4060	Refuse	3,482	1,628	4,000	4,500		4,244	4,371	4,502	4,637 1,576	
4100	4100	Telecommunications	J,171 44	504 133	1,200 140	1,100		1,442 149	1,485 153	1,530	162	
4105	4105	Postage Studenger	1,208	582	1,000	1,000		1.061	1,093	1,126	1,159	
4106 4110	4106 4110	Stationery Advertising & Publicity	5,892	2,018	5,000	7,000		7,210	7,426	7,649	7,879	1
4113	4113	Software Support	615	718	1,008	800	. 1.038	1,069	1,101	1,135	1,169	
4114	4114	Licence Fee	787	826	930	900		987	1,016	1,047	1,078	
4115	4115	Insurance	3,469	3,695	3,695	3,830 800		3,920 583	4,038 601	4,159 619	4,284 638	
4116	4116	Web Site	588 2,323	11 1,669	, 550 4,156	2,700		4,409	4,541	4,678	4,818	
4156 4182	4156 4187	Bank Charges Catering & Hospitality	2,323	0.002	. 0	2,700	影響等		.,	.,		
4196	4196	Events Expenditure - The View	2,225	1,717	4,038	1,500	1,159	4,284	4,412	4,545	4,681	
4199	4199	Other Expenditure	431	40	40	(0	0	0	0	-
4201	4201	Cleaning & Hygiene	22,381	11,281	20,000	20,000		21,218	21,855	22,510	23,185	
4202	4202	Linen Cleaning	2,721	1,897	2,797	2,500 2,000		2,967 2,060	3,056 2,122	3,148 2,185	3,242 2.251	
4270	4270 4272	Vehicles & Equipment Malatenance Equipment Purchase	1,349 1,906	1,391 282	2,000 1,000	3,000		1,030	1,061	1.093	1,126	
4272 4275	4275	Building Maintenance	3,654	2,808	8,000	3,000		3,090	3,183	3,278	3,377	
4276	4276	CCLA	651	0	1,500	1,500		1,030	1,061	1,093	1,126	
4279	4279	Fire & Security	1,770	1,040	1,500	1,35		1,591	1,639	1,688	1,739	
4301	4301	Public Works Loan Payment	104,977	52,488	105,000	105,000		105,000 95,481	105,000 98,345	105,000	105,000 104,335	
4303	4303	Food Expenditure	97,140	\$4,429	90,000 54,000	85,20 57,60		57,289	59,007	60,777	62,601	
4304	4364	Bar Expenditure Fire extinguishers	50,145 80	38,302 0	200	25		250	250	250	250	
4305 4306	4305 4306	Catering & Utensits & Equipment	1,821	2,622	. 2,700	60		1,030	1,061	1,093	1,126	
4307	4307	Bar Utensils & Equipment	356	87	200	60		258	265	273	281	
4311	4311	Pesi Control	671	521	750	75		796	820	844	869	
4313	4313	Stock Take	1,970	1,080	2,200 3,850	2,20 3,94		2,334 3,940	2,404 3,940	2,476 3,940	2,550 3,940	
4314	4314	Cost of Card Top Up Incentive Term Maintenance	2,507 0	2,310 0	راده, د 0		o		5,305			
4901	4901						1.00 医多种重要					
		The View Expenditure	586,842	334,782	615,829	584,15	22. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1.		672,137	689,025		
1050	1050	heonw Rent	750	1,000	1,000	1,00		1,000	1,000	1,000	1,000	
1054	1054	Income Other	275	25,000	0 50,000	50,00	0		50,000			
1305	1305	Income hire pro shop & changing rooms	50,000 8,834	1,898	3,000	4,50		4,774	4,917	5,065		
1306 1307	1306 1307	Income Golf Chib Room hires Income Bar Sales	171,446	126,860	207,500	200,00			221,436			
1308	1308	Income Food Sales	160,795	94,692	175,000	210,00		185,658	191,227	196,964		
1310	1310	Income - Society Food	29,942	24,316	31,300	34,00	0 32,232	33,206	34,202			
1312	1312	Function Food Sales	44,891	39,132	70,000	40,00		84,563 5,150	87,100 5,305			
1313	1313	Function Bar Sales	6,492 260	4,191 8	5,500 8		0 <i>5,000</i>	3,300	0,505			•
1315	1315 1316	Income Linen Charge Events Income - The View	313	20	. 20		0	Ŏ	ō			
1316	1310	The View Income	473,998	317,117	543,328	539,50	0 30 /563,949	579,337	595.188	611,513	628,329	
		The View Net expenditure over Income	112,844	17,665	72,501	44,65	7 73.690	76,403	76,949	77,512	78,091	
		COMMITTEE SUMMARY										
	101	Golf Course	-25,282	-93,084	-8,186	-22,25	761	11,990	13,252	14,197	14,305	
		•	25,000		26,520				. 0			
	102	Club House Construction				44.60	75,690	4	76,949			
	103	The Vlew	112,844		72,501	44,65	#28 CS	i .				
		Total Net Committee Requirement	112,562	-48,899	90,835	22,36	5 76,45	88,393	90,201	71,/0	92,397	
						٠						
		Trial Oracell Colf & The Man Personalities	921,635	559,194	980.090	916,42	1 A06 an	1,041,472	1,072.592	1,099,21	7 1,130,850	
		Total Overall Golf & The View Expenditure	741,033	335,174	200,020	210971	散盘之	4		,		•
		was a second of the second of	000 0=3	608,093	889,255	894,00	sn 929,34	951070	987 301	1,007 50	1,038,453	
		Total Overall Golf & The View income	809,073	608,093	667,455	494,01	Frig. : 347,34 0	3 233,017	704437	A3V-0 (123U)		
							第4回である場合 第4回点を4回答	2				-
		Total Net Committee Requirement	112,562	-48,899	90,835	22,3	55 76,45	88,393	90,201	91,70	92,397	•